# Evaluation Metrics and Impact of the CCTSI

*Continuous Quality Improvement & Evaluation*

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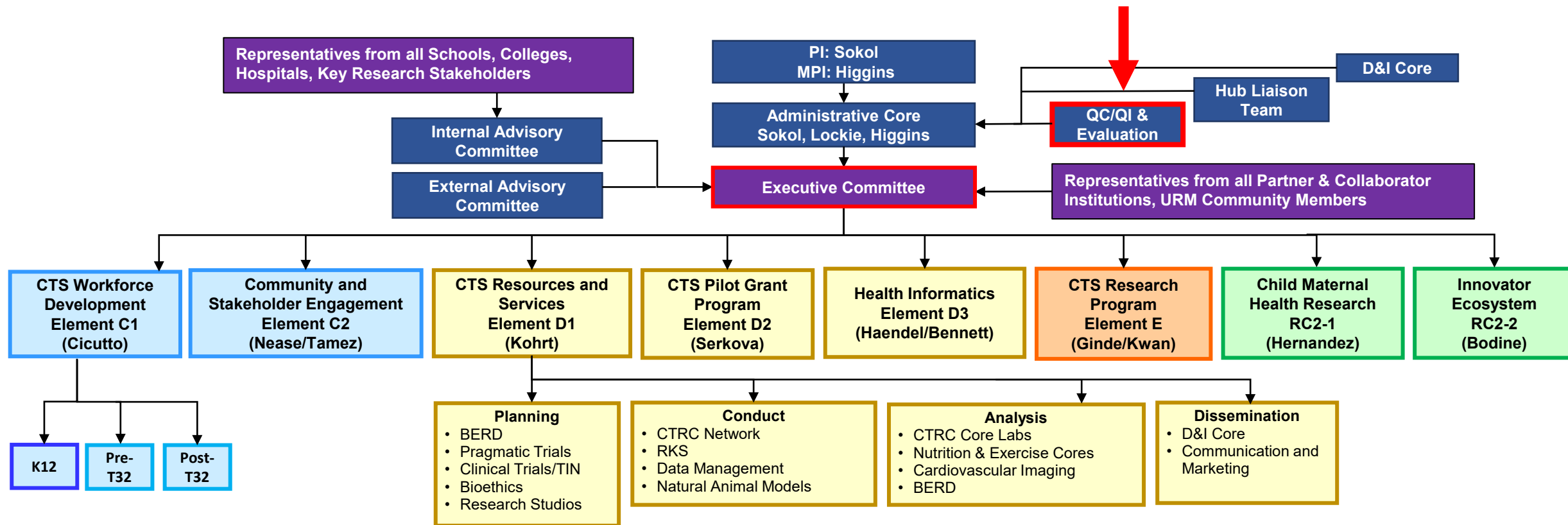
CCTSI Evaluation Director

The Evaluation Center, CU Denver

# Strategic Goals

- Goal 1: Establish metrics to demonstrate local CTSA impact through rigorous program evaluation

- Goal 2: Disseminate research results and best practices broadly

- Goal 3: Continue the Quality and Process Improvement Program (QPIP) activities to continuously improve programs and impact

- Goal 4: Participate in national-level efforts to develop and collect CTSA-wide metrics to measure the impact of the CTSA program

# Evaluation Metrics

**Community Engagement**

- State-wide reach of community engagement (e.g. # of counties, # of community organizations, # of research projects)

- Surveys with community partners (e.g. satisfaction with CIT program; # engaged in CBPR; # of collaborations; benefits and challenges of participation)

- Interviews with CIT researchers and community members (conducted in English and Spanish) to assess community and research impact

# Community Engagement (CIT) Program Outcomes

- Interviews with CIT participants (CU researchers; n=30), Community Research Liaisons (n=4), and community members from partner organizations (n=12)

- In 2021, survey sent to 39 selected community partners, 13 responses received (33% response rate)
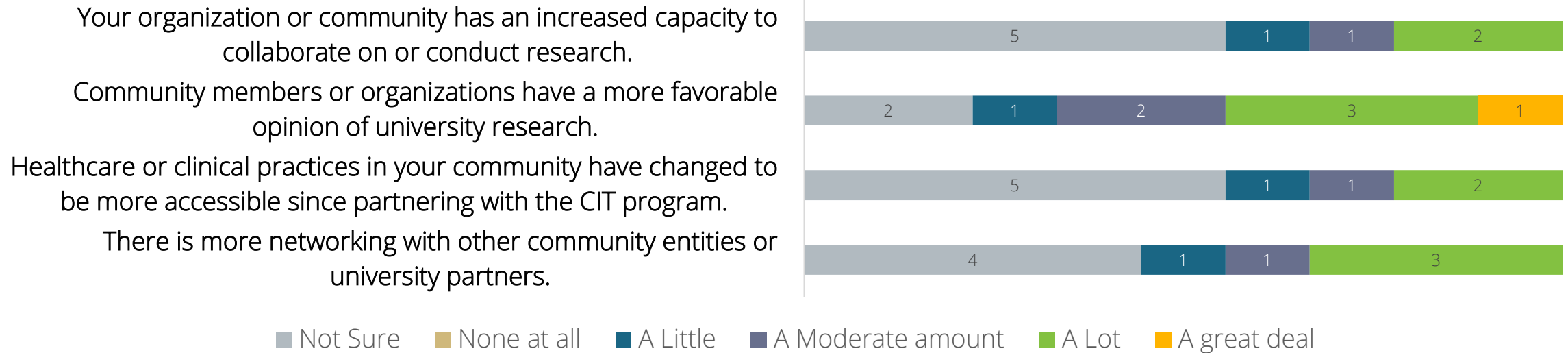
*As a partner, how satisfied are you with your experience with the CIT program? (n=9)*

| 2 | 7 |
|---|---|

■ Extremely dissatisfied   ■ Somewhat dissatisfied   ■ Neither Satisfied nor dissatisfied   ■ Somewhat satisfied   ■ Extremely satisfied

# Community Engagement (CIT) Program Outcomes

*To what extent you have noticed the following since the CIT program partnered with your community? (n=9)*



Your organization or community has an increased capacity to collaborate on or conduct research. — Not Sure: 5, A Little: 1, A Moderate amount: 1, A Lot: 2

Community members or organizations have a more favorable opinion of university research. — Not Sure: 2, A Little: 1, A Moderate amount: 2, A Lot: 3, A great deal: 1

Healthcare or clinical practices in your community have changed to be more accessible since partnering with the CIT program. — Not Sure: 5, A Little: 1, A Moderate amount: 1, A Lot: 2

There is more networking with other community entities or university partners. — Not Sure: 4, A Little: 1, A Moderate amount: 1, A Lot: 3

Legend: ■ Not Sure ■ None at all ■ A Little ■ A Moderate amount ■ A Lot ■ A great deal

# Community Engagement (CIT) Program Outcomes

**What have been some of the benefits or successes from working with the CIT program?**

- "Good relationships with Community Research Liaison and an exceptional opportunity to bring queer history to queer healthcare." – community member/guest presenter

- "The CIT program was very helpful in getting the youth to a place where they felt confident to do the trainings." – community organization partner

- "Not only can CIT programs bring community leaders and researchers/students together, they can also help keep communities together moving towards more positive and healthy outcome. That's because programs like CIT increase collaboration, problem solving, and validate community concerns. The collaboration is that people bring their own knowledge and experience into the process. Training is typically undertaken in small groups with lively interaction and can embrace not only the written word but art, music and other forms of expression in realizing solutions to critical issues" – CEO of community partner organization

# Community Engagement (CIT) Program Outcomes

**What have been some of the challenges with working with the CIT program?**

- "The time requirements that come with the research." – community organization partner

- "Relationship building takes a lot of time - so a 1-week immersion is wonderful, but continued support for fostering these relationships would be helpful." – community research advisor

- "The biggest challenge is including the voices of more diverse elders and discussing the intersectionality of their lived experience as LGBT elders." – community organization partner

# Metrics of Success – Workforce Development

## KL2 Program

- % with independent funding (own K or R level award)
- Return on Investment calculations of new grant funding dollars obtained
- Continuous funding since program completion
- Publications and bibliometrics
- Career advancement, new leadership positions & awards
- Retention/persistence in CTR

## TL1 Pre- and Post-doctoral Program

- Retention in CTR academic pipeline (by gender, race, ethnicity, discipline)
- Demographics, diversity
- Research productivity (grants, publications, and bibliometrics)
- Career advancement

## PreK/K2R Grant Review Programs

- # of grant applications that are reviewed, awarded, resubmitted, grant amount
- Grants tracked by NIH grant mechanism (NIH reporter), Foundation, non-NIH government via longitudinal tracking
- NIH success rates compared to national and institutional benchmarks
- Success rates by # of times participated

## Other Workforce Development Programs

- Participant satisfaction and feedback
- Increases in knowledge, skills
- Leadership Skill development
- Increased cross-disciplinary collaboration
- Mentor/mentee self-assessments

# KL2 Program Outcomes

## Research Productivity Metrics

| COHORT | # KL2 SCHOLARS COMPLETED THE PROGRAM | % (N) OF SCHOLAR RECEIVING AN R01 WITHIN 5 YEARS | TOTAL NUMBER OF R01 GRANTS |
|---|---|---|---|
| 2008 | 4 | 50% (2) | 4 |
| 2009 | 3 | 33% (1) | 2 |
| 2010 | 3 | 66% (2) | 2 |
| 2011 | 4 | 50% (2) | 3 |
| 2013 | 3 | 33% (1**) | 1 |
| 2014 | 4 | 25% (1) | 2 |
| 2016 | 3 | 0 | 0 |
| 2017 | 3 | 33% (1) | 1 |
| 2018 | 2 | 50% (1) | 1 |
| 2019 | 4 | 0 | 0 |
| Total | 33 | 11 | 16 |

One year transition rate for receiving 1st R01/R01 equivalent grants



Sorkness' study: 8%
CCTSI KL2: 21%

■ CCTSI KL2  ■ Sorkness' study
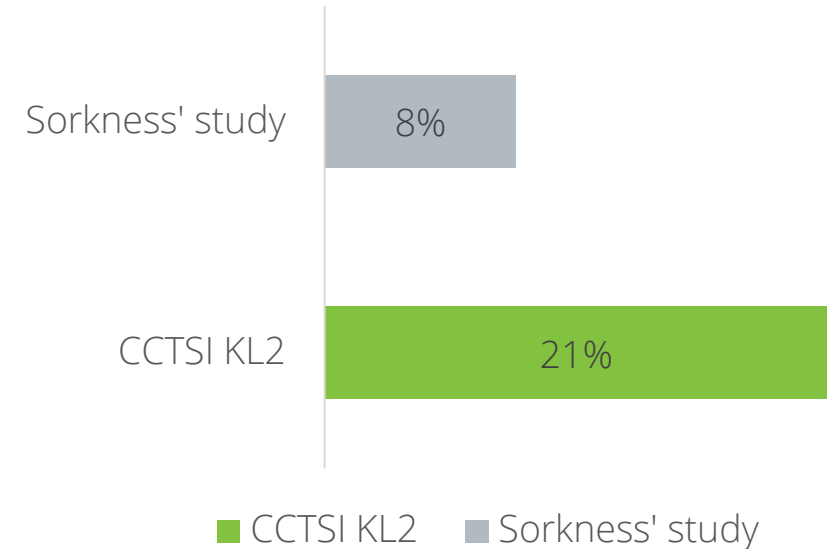
Sorkness, C. A., Scholl, L., Fair, A.M., & Umans J.G. (2020) KL2 mentored career development programs at clinical and translational science award hubs: Practices and outcomes. *Journal of Clinical and Translational Science, 4,* 43–52. doi: 10.1017/cts.2019.424.

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# KL2 Program Outcomes

**H-index**

# TL1 Program
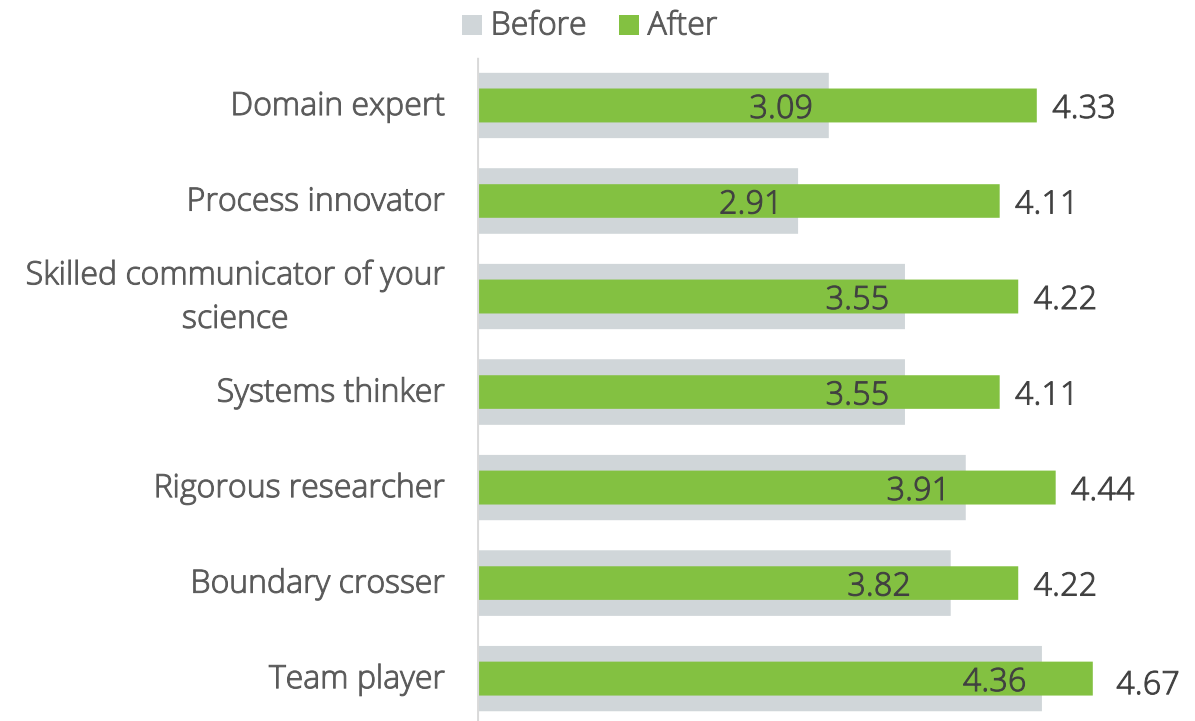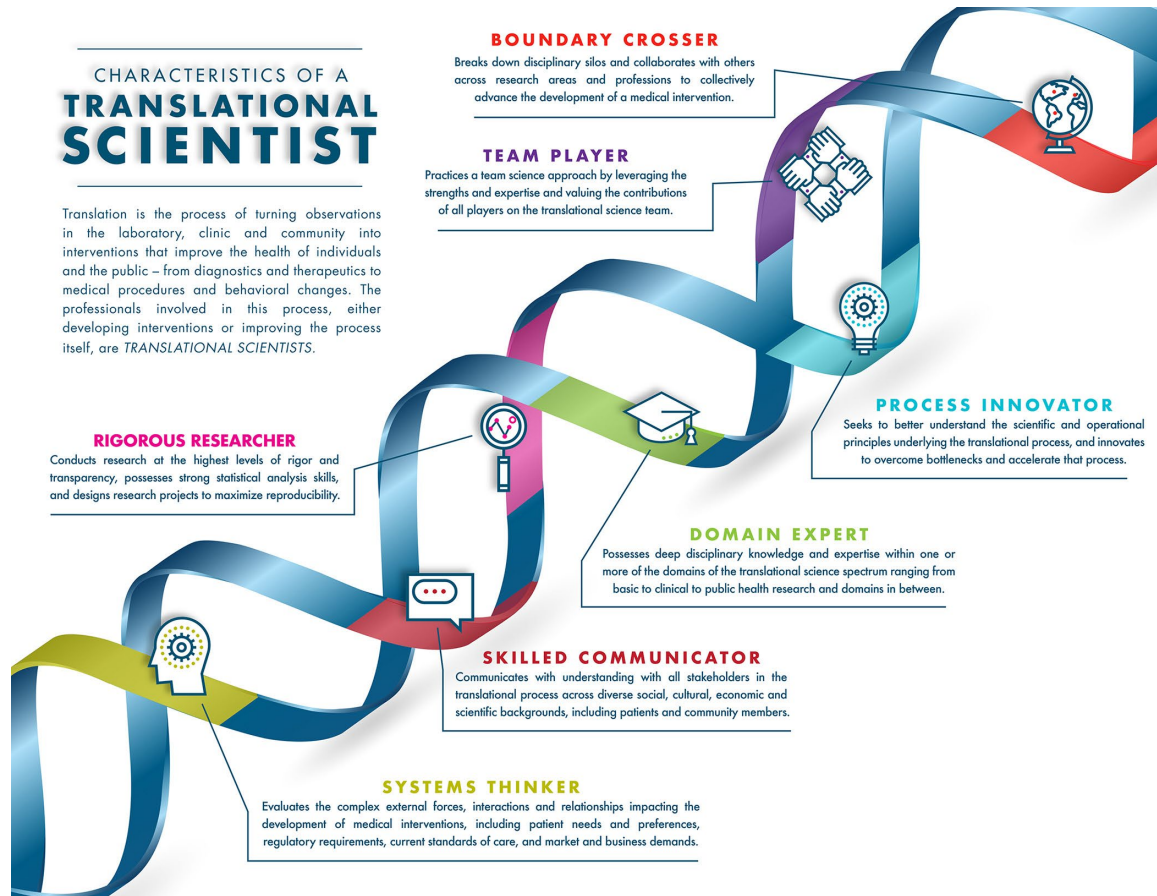
Pre-post survey with 2021 cohort of TL1 scholars (n=11)



CHARACTERISTICS OF A
**TRANSLATIONAL SCIENTIST**

Translation is the process of turning observations in the laboratory, clinic and community into interventions that improve the health of individuals and the public – from diagnostics and therapeutics to medical procedures and behavioral changes. The professionals involved in this process, either developing interventions or improving the process itself, are *TRANSLATIONAL SCIENTISTS*.

**BOUNDARY CROSSER**
Breaks down disciplinary silos and collaborates with others across research areas and professions to collectively advance the development of a medical intervention.

**TEAM PLAYER**
Practices a team science approach by leveraging the strengths and expertise and valuing the contributions of all players on the translational science team.

**PROCESS INNOVATOR**
Seeks to better understand the scientific and operational principles underlying the translational process, and innovates to overcome bottlenecks and accelerate that process.

**RIGOROUS RESEARCHER**
Conducts research at the highest levels of rigor and transparency, possesses strong statistical analysis skills, and designs research projects to maximize reproducibility.

**DOMAIN EXPERT**
Possesses deep disciplinary knowledge and expertise within one or more of the domains of the translational science spectrum ranging from basic to clinical to public health research and domains in between.

**SKILLED COMMUNICATOR**
Communicates with understanding with all stakeholders in the translational process across diverse social, cultural, economic and scientific backgrounds, including patients and community members.

**SYSTEMS THINKER**
Evaluates the complex external forces, interactions and relationships impacting the development of medical interventions, including patient needs and preferences, regulatory requirements, current standards of care, and market and business demands.

Before  After

| | Before | After |
|---|---|---|
| Domain expert | 3.09 | 4.33 |
| Process innovator | 2.91 | 4.11 |
| Skilled communicator of your science | 3.55 | 4.22 |
| Systems thinker | 3.55 | 4.11 |
| Rigorous researcher | 3.91 | 4.44 |
| Boundary crosser | 3.82 | 4.22 |
| Team player | 4.36 | 4.67 |

Seven fundamental character traits of a translational scientist.
DOI: (10.1021/acsptsci.9b00022)

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# Evaluation Metrics

**Translational Pilots**

- # of Pilot applications/ # of funded Pilots

- # with Follow-on funding / $ total Follow-on funding

- # of Publications

- # Patents

- $ Financial return on investment (ROI)

- Demographics: % URM / % Female

- Translational Sciences Benefits Model (TSBM) indicators of impact

# Translational Pilot Grant Program Outcomes

**16.34**

Return on Investment across the entire program

CCTSI has funded over **$13 Million** in translational science research.

Grantees of these programs received over **$253 million** in follow on research to continue their work.

**198**

Grantees had publications based on CCTSI funded project

**192**

Grantees received follow-on funding to support CCTSI project

## Return on Investment (2009 – 2021)

| Pilot Program* | Awards | % of Projects with Follow-on Funding | ROI |
|---|---|---|---|
| CO-Pilot | 184 | 50% | 15.53 |
| CMH-Pilot | 87 | 44% | 11.13 |
| CE-Pilot | 133 | 40% | 24.67 |
| TM-Pilot | 60 | 58% | 14.73 |
| C2R2 | 4 | 25% | 3.80 |
| **Total*** | **468** | **47%** | **16.34** |

# Translational Pilot Grant Program Outcomes

## Institutional Affiliation

| CU-Anschutz Medical Campus (*n*=303) | Colorado State (*n*=43) | CU-Boulder (*n*=19) | CU-Denver (*n*=28) | All other (*n*=17) |
|---|---|---|---|---|
| 73% | 10% | 6% | 7% | 4% |

**28%** Of grantees had an MD

**10%** Of grantees who received Translational Pilot Awards were **underrepresented minorities** (URMs)

## Demographics (2009 – 2021)
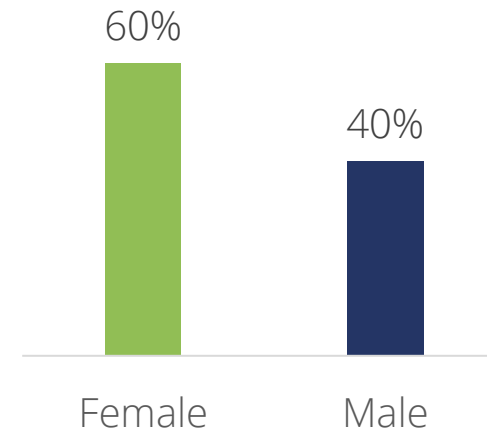


60% of awardees were **female**.

# Translational Science Benefits Model

The Translational Science Benefits Model (TSBM) is intended to provide benchmarks to assess the impact of research that applies scientific findings to enhance public health and well-being.
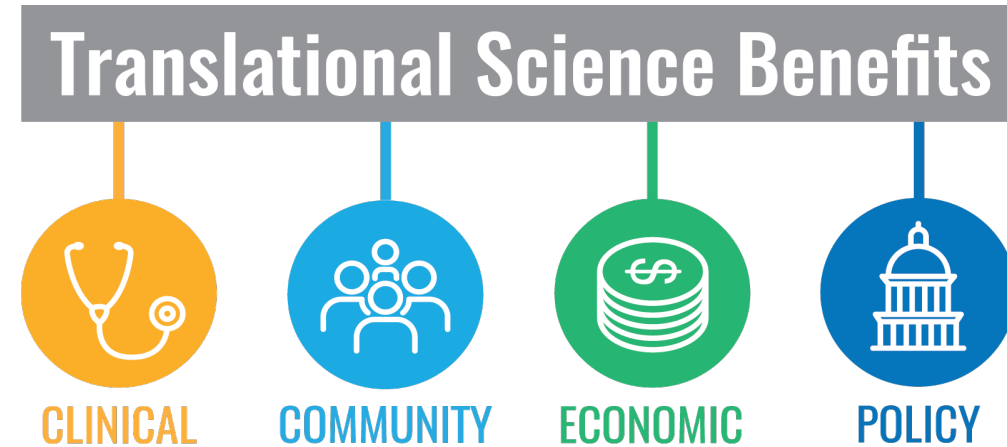


**Clinical and Medical Benefits** (Procedures, guidelines, tools, and products)
**Community and Public Health Benefits** (Health activities, care, and promotion)
**Economic Benefits** (Commercial products, financial savings and benefits)
**Policy and Legislative Benefits** (Advisory activities, policies and legislation)

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# TBSM Metrics of Success / Impact

## Clinical & Medical Benefits

### Procedures & Guidelines

- Diagnostic procedures
- Investigative procedures
- Guidelines
- Therapeutic procedures

### Tools & Products

- Biological factors & products
- Biomedical technology
- Drugs
- Equipment & supplies

## Community & Public Health Benefits

### Community Activities & Guidelines

- Community health services
- Consumer software
- Health education resources

### Health Care Characteristics

- Health care accessibility
- Health care delivery
- Health care quality

### Health Promotion

- Disease prevention
- Life expectancy & quality of life
- Public health practices

## Economic Benefits

### Commercial Products

- License agreements
- Non-profit or commercial entities
- Patents

### Financial Savings & Benefit

- Cost effectiveness
- Cost savings
- Societal & financial cost of illness

## Policy & Legislative Benefits

### Advisory Activities

- Committee participation
- Expert testimony
- Scientific research reports

### Policies & Legislation
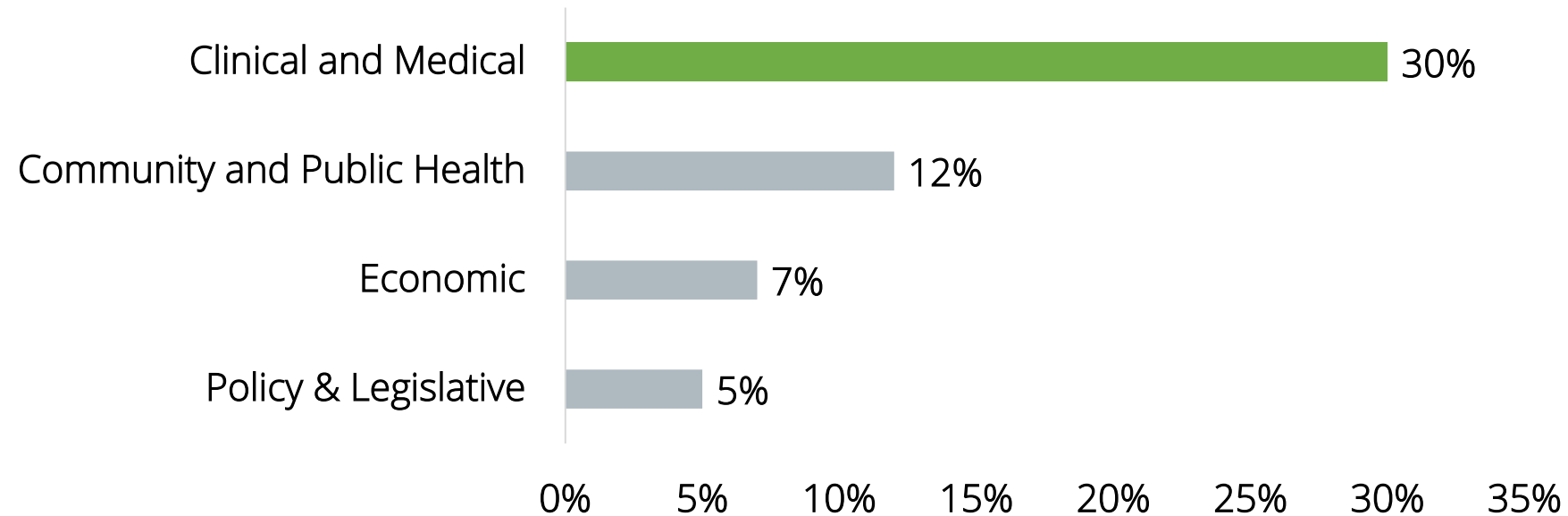
- Legislation
- Policies
- Standards

# Impact of CCTSI Pilot Grant Award Program

- Collaboration with UC Irvine on adding TSBM survey items to annual survey with CCTSI pilot grant awardees

- Survey sent to 154 awardees (cohorts 2018-2021)

  - 101 awardees responded to survey (66% response rate)

- Asked to rate impact of their research for each TSBM indicator (30 indicators)

  - "**Yes**, this project has generated a benefit in this category"

  - "**Not Yet**, but we intend that this project will generate a benefit in this category

  - "**Probably Not**, we do not intend that this project will generate a benefit in this category"

  - "**Absolutely Not**, this project will not generate a benefit in this category"
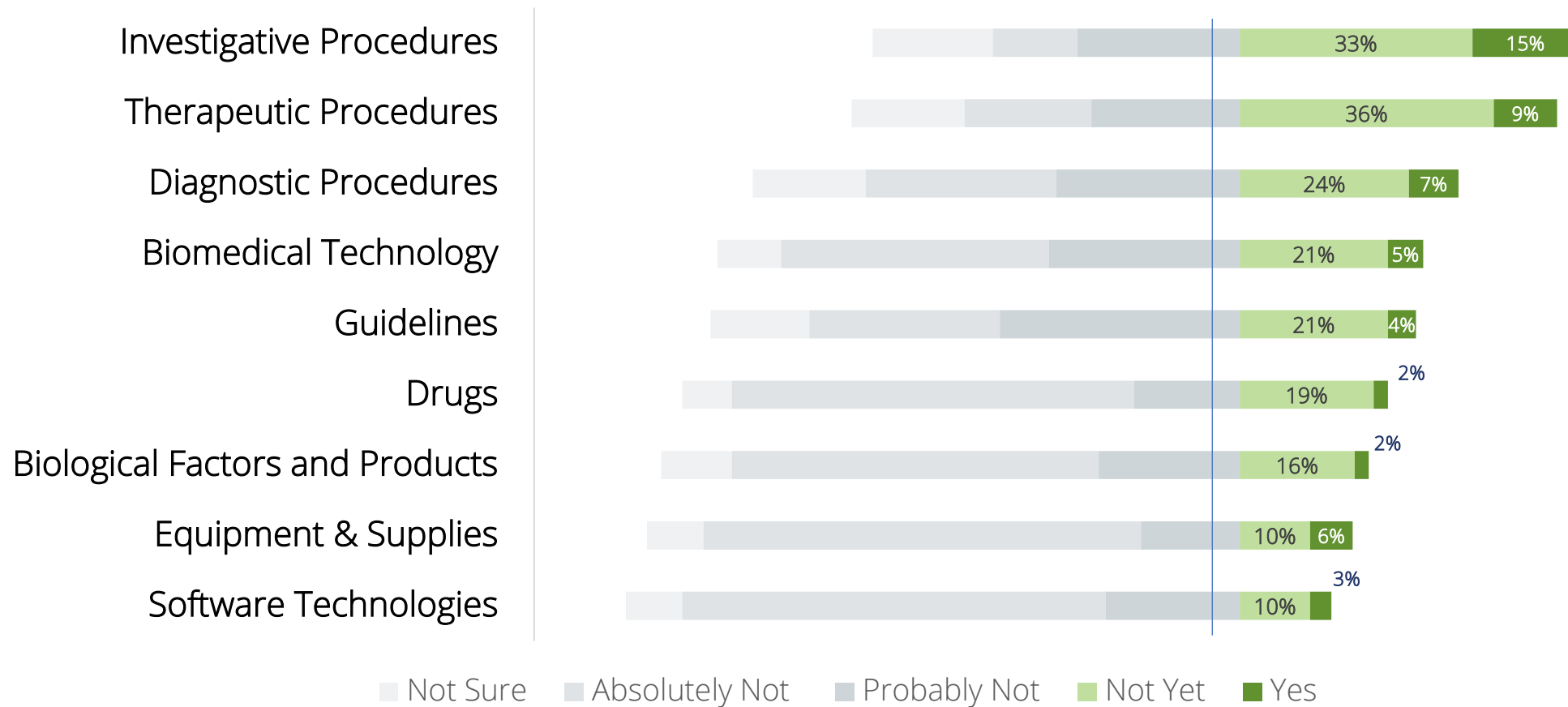
  - "**Not sure** at this time"

# Impact of CCTSI Pilot Grant Award Program

Nearly one-third (30%) of pilot award respondents reported their project has generated a clinical or medical benefit.
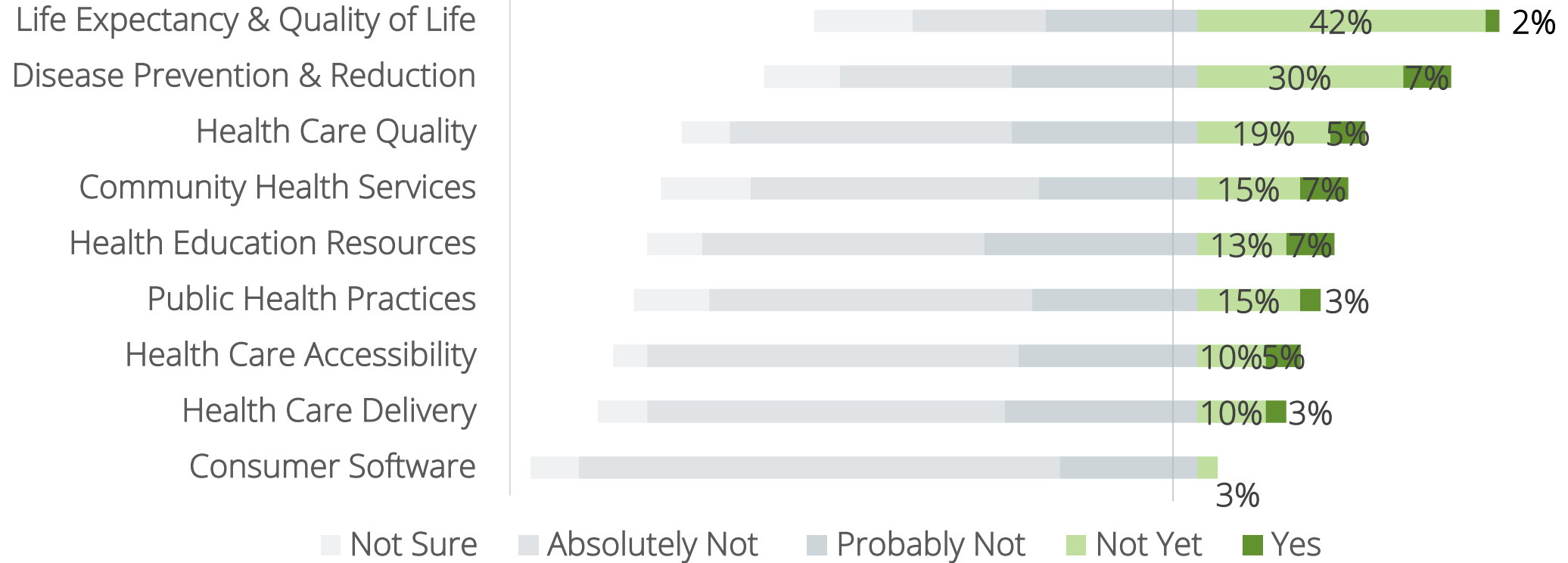
# Public Health Impact

*TSBM Community and Public Health Benefits  (n=99-101)*



| | Not Yet | Yes |
|---|---|---|
| Life Expectancy & Quality of Life | 42% | 2% |
| Disease Prevention & Reduction | 30% | 7% |
| Health Care Quality | 19% | 5% |
| Community Health Services | 15% | 7% |
| Health Education Resources | 13% | 7% |
| Public Health Practices | 15% | 3% |
| Health Care Accessibility | 10% | 5% |
| Health Care Delivery | 10% | 3% |
| Consumer Software | | 3% |

Not Sure    Absolutely Not    Probably Not    Not Yet    Yes

# Economic Impact

*TSBM Economic Benefits  (n=96-101)*

| | Not Yet | Yes |
|---|---|---|
| Societal & Financial Cost of Illness | 28% | 3% |
| Patents | 11% | 4% |
| Cost Savings | 12% | 1% |
| License Agreements | 9% | 1% |
| Cost Effectiveness | 7% | 1% |
| Non-Profit or Commercial Entities | 4% | 1% |

Legend: Not Sure · Absolutely Not · Probably Not · Not Yet · Yes
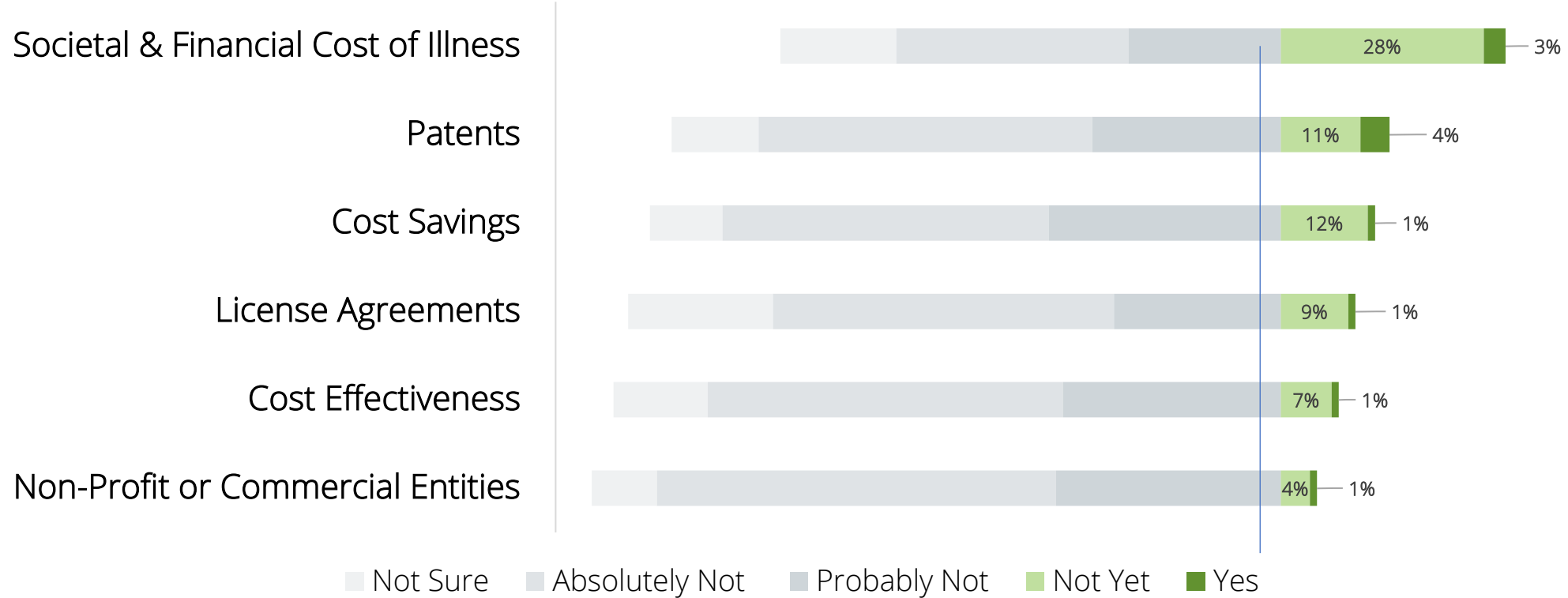
# Policy Impact

## TSBM Policy and Legislative Benefits  (n=99-101)

Scientific Research Reports — 27%
Committee Participation — 11%, 3%
Standards — 6%, 2%
Policies — 8%
Expert Testimony — 5%
Legislation — 2%

Legend: Not Sure | Absolutely Not | Probably Not | Not Yet | Yes

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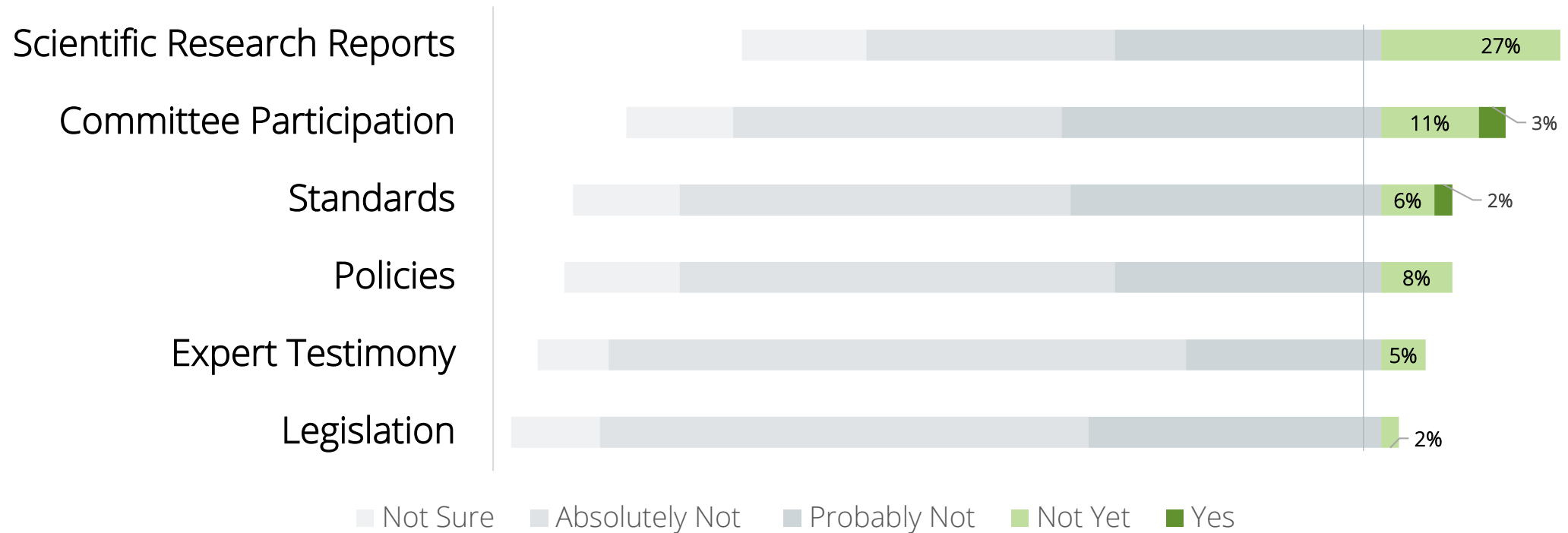
# DEIA and Health Equity

- Collect URM demographics for CCTSI programs

- Beginning to look at differences across groups
  - For example, funding success rate for all Pre-K grant submissions

NIH success rates for all Pre-K grants, Pre-K participants who represent URMs, Pre-K participants who do not represent URMs, and the National NIH success rate.

| | |
|---|---|
| National NIH success rate | 32% |
| Pre-K success rate for individuals who do not identify a... | 36% |
| Pre-K NIH success rate for Individuals who identify as... | 39% |
| Pre-K success rate for all grants (n=194) | 37% |
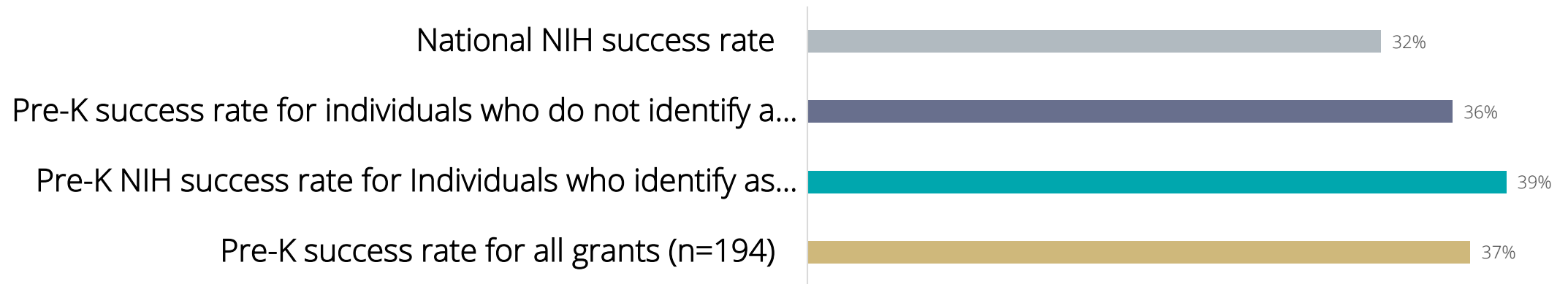
# Dissemination and National CTSA Involvement

- CTSA Evaluators Group

- Evaluator for the Center for Data to Health (CD2H)

    - CD2H Steering Committee;

    - National COVID Collaborative (N3C)

- Evaluator for Bridge2AI

- Manuscript "Outcomes of a Career Development Award (Pre-K) Mock Review Program for Postdoctoral Fellows and Early Career Faculty" under review at *Academic Medicine*

# Response to EAC Critiques

- *A major strength of the CCTSI is its connection to and potential for benefitting diverse populations. Consider expanding metrics to more directly assess the impact of CTS efforts on medically underserved and historically marginalized populations.*

  - We currently collect survey data and interviews with community members from community partner organizations who participate in the Colorado Immersion Training program. Have also gathered community case studies from Community Research Liaisons to demonstrate successful outcomes they've seen in communities as a direct result of the CIT program (e.g., Escuela Tlatelolco, CBPR in The San Luis Valley). In 2023, we will expand surveys to community members/organizations of CE-Pilot funded research to further measure impact of CTSA resources on medically underserved populations.

- *The needs assessment does an excellent job of assessing needs and tracking systems assess use of various CCTSI resources. These are important. Consider adding metrics and approaches to assess how well the CCTSI resources are meeting the needs of CTS researchers and community members. This could include both quantitative and qualitative assessments.*

  - Plans to incorporate how well CCTSI resources are meeting the needs of researchers in next iteration of needs assessment (2024)