SELECTED CAMPUS STRATEGIC INITIATIVES	RECOMMENDED STRATEGIC PRIORITIES AND INITIATIVES (ABBREVIATED)

Leverage Data

Priority 1: Create a welcoming community
Initiative 1: Emphasize DEI in mission and values
Initiative 2: Invest in data to measure DEI impact and outcomes
Initiative 3: Centralize and redesign onboarding for inclusive culture
Priority 2: Co-design flexible curricula & learning pathways
Initiative 1: Increase integrated and flexible learning opportunities
Initiative 2: Infuse all curricula with a health equity lens
Initiative 3: Invest in educational infrastructure for integrated learning
Initiative 4: Advance competency-based education
Priority 3: Deliver tailored & proactive learner and educator support
Initiative 1: Enhance and redesign services for the whole student
Initiative 2: Enhance belonging
Initiative 3: Establish a Center of Mentoring Excellence

EDUCATION

Healthcare Innovation Institute

Priority 1: Cutting edge research
Initiative 1: Stimulate cross-disciplinary creativity
Initiative 2: Build affinity groups for cross-cutting opportunities
Initiative 3: Integrate and align research databases and datasets
Initiative 4: Steward and support cross-disciplinary program projects
Initiative 5: Catalyze development of innovative collaborative research
Priority 2: Innovative and agile infrastructure
Initiative 1: Create infrastructure to promote research and technologies
Initiative 2: Improve infrastructure for easier navigation and connection
Initiative 3: Integrate operational and business databases for CQI / QA
Initiative 4: Implement governance and access structures for cores, data resources, and operational units
Initiative 5: Engage with community & share their research contributions
Initiative 6: Develop and maintain longitudinal cohorts / life course research
Priority 3: Facilitating inclusive collaboration
Initiative 1: Create knowledge base about faculty and lab capabilities
Initiative 2: Evaluate and restructure P&T criteria and processes
Initiative 3: Create clear staff promotion paths and prof development
Initiative 4: Create bi-directional peer mentorship opportunities
Initiative 5: Create campus events to facilitate connections

RESEARCH

Enhance the Student Experience

Partner in Patient-Centered Care

Priority 1: Enhance the quality of patient-centered and individualized, interprofessional care experience through collaboration
Initiative 1: Improve the patient care experience
Initiative 2: Increase remote patient monitoring and telehealth
Initiative 3: Increase interprofessional and multidisciplinary clinics
Initiative 4: Design an interprofessional value-based care model
Priority 2: Transform use of data information to create patient-centered and interprofessional solutions for delivery of care
Initiative 1: Utilize data analytics to create for delivery of patient care
Initiative 2: Construct reimbursement for prevention and wellness
Priority 3: Utilize the learning health system to expand innovation and improve excellence in patient care
Initiative 1: Use data science and AI to assist in developing novel ideas
Initiative 2: Enhance communications with communities to address patient care experiences

PATIENT CARE

Invest in Our People

Priority 1: Create an ongoing ecology of connection
Initiative 1: Support community wealth building and workforce development
Initiative 2: Make the campus more accessible to the community
Initiative 3: Enhance and expand pipeline programs
Priority 2: Provide equitable, affordable, access to health care and wellness activities to our campus and external communities
Initiative 1: Leverage new advances in technology and telehealth
Initiative 2: Increase access to comprehensive healthcare
Initiative 3: Build shared wellbeing opportunities
Priority 3: Establish a holistic institutional infrastructure to support community engagement
Initiative 1: Build trust and demonstrate transparency
Initiative 2: Conduct an internal institutional assessment
Initiative 3: Improve data collection and monitoring

COMMUNITY ENGAGEMENT